Comprehensive Assessment of Integration Activity of Business Structures in Russian Regions*

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Abstract. In the context of economic sanctions and growing international isolation, the research into regional differences in integration development acquires special relevance for Russia; this fact determines the need for a comprehensive assessment of integration activity of business structures in Russian regions. The diversity of approaches to the study of problems and prospects of economic integration and the current debate about the role of integration processes in the development of regional economies determined a comprehensive approach to the concepts of “integration” and “integration activity” in order to create objective prerequisites for analyzing integration activity of business structures in the regions of Russia. The information base of the research is the data of Russian information and analytical agencies. The tools used in the research include methods for analyzing structural changes, methods for analyzing economic differentiation and concentration, nonparametric statistics methods, and econometric analysis methods. The first part of the paper shows that socio-economic development in constituent entities of Russia is closely connected with the operation of integrated business structures located on their territory. Having studied the structure and dynamics of integration activity, we reveal

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In recent decades the role of economic integration in the system of economic relations of any state has increased significantly. The scope and level of economic integration are largely macroeconomic indicators showing effective functioning of the national economy and its institutions. Integration processes in modern Russian conditions help restore the structural integrity of the national economy, align spatial characteristics of the country’s industrial potential, boost innovative business activity, enhance competitiveness of domestic products, which is a crucial factor in domestic economic reindustrialization [3].

Research on integration activity of business structures in Russia’s regions should begin with clarifying fundamental categories that describe it. The term “economic integration” appeared in the 1930s in the works of German and Swedish economists, but no general theory of integration has been established so far [6]. Theoretical schools focusing their attention on separate sides of the integration process give different definitions of integration as an economic phenomenon. Therefore, traditionally there exist different approaches to the interpretation of main categories characterizing the integration process [23]. A.B. Borisov’s Comprehensive Dictionary of Economics contains one of the most succinct definitions of integration: integration (from the Latin word integer –
whole) is an association of economic subjects, deepening of their interaction, and development of relations between them. Economic integration takes place both at the level of national economies of entire countries and at the level of individual businesses [24].

According to the synergetic paradigm describing the laws of development of complex systems, evolutionary processes are based on the ability of such systems to streamline the internal structure by strengthening the relationships between structural elements. Applying this principle to the study of production integration process helps formulate the concept of integration activity, which refers to the economic activities of economic entities, aimed to deepen and promote cooperation, linkages and coordination to ensure that business entities make a more extensive use of their competitive advantages and achieve synergetic effect from the association.

As a matter of fact, the research on specifics of development of integrated corporate business structures in Russia and the studies of challenges for socio-economic development in Russian regions are mostly carried out independently from each other — by different scientists, experts and various research and analytical agencies. As a result, despite the fact that quite a few works on integration activity of economic entities at the level of the Russian economy as a whole have been recently published (for example, I.G. Vladimirova, Yu.V. Ignatishin, S.V. Gvardin, M.M. Musatova, N.B. Rudyk, etc.), the analysis of integration activity of business structures in the regions of Russia does not receive due attention1.

It should be noted that at present, issues related to statistical analysis of structural differences in regional integration activity are not elaborated, as well as problems of integrated assessment of the M&A2 transaction structure mobility by regions and federal districts (FD). Among the features of regional economic system one should pay special attention to integration activity indicators that influence economic growth and to efficient functioning of regional economies.

Thus, research into the differentiation of regional disparities of socio-economic indicators, including the integration activity of economic entities, becomes especially urgent for Russia. Moreover, research in this area should be based on comparable statistical information, since only in this case successive studies will be possible to perform. A comparative analysis of the data of information-analytical agencies has been carried out, and on its basis the database of the agency “Mergers and Acquisitions” has been chosen as a source of information for this study.

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1 The book by O.V. Kuznetsova, A.V. Kuznetsov, R.F. Turovsky and A.S. Chetverikov “Investment strategies of big business and the regional economy” (2013) is almost the only exception to this rule.

2 American abbreviation for merger and acquisition transactions.
Statistical analysis of integration activity of business structures in the regional context

Uneven distribution of economic activity in Russia contributes to the differentiation of its constituent entities in terms of development. A growth in the differentiation of Russian regions can be explained by tough competition for scarce resources. In 2013, five regions contained 24.52% of Russia’s labor resources. Five regions leading in the volume of investment had 64.53% of such investments [13].

In modern conditions, business structures are an essential attribute of economic development in Russian regions. They operate in virtually all economic sectors and implement their projects in a significant number of regions [12, 18]. At that, socio-economic development of constituent entities of the Russian Federation is closely connected with the activities of entities located on its territory, i.e. it depends directly on the quantitative and qualitative results of performance of enterprises within Russian business structures in the long term. This relationship is manifested through investment and innovation components, through the support of social sphere, and compensations that Russian business structures pay for the use of resources and infrastructure of the territory [5, 16].

About a quarter of all Russian regions where large vertically integrated structures are main budget donors have a diversified economy [11]. The analysis of the statistical relationship between the number of mergers and acquisitions of Russian business structures and tax deductions in each federal district on the basis of Spearman’s rank correlation coefficient \( \rho = 0.772 \) has shown that there is a direct relationship between the number of M&A transactions and tax deductions. It follows that mergers and acquisitions should be considered in the context of strategic interaction of regional authorities and companies.

Table 1 presents descriptive statistics of the total value of the regional market of mergers and acquisitions for 2006–2013. The data in the table show that the minimum value of the total value of the regional M&A market in 2013 amounted to 63 million US dollars. At the same time, the distribution of the regions was non-uniform throughout the analyzed period (coefficient of variation ranges from 311.15 to 426.48%).

Thus, the integration activity of Russian regions calculated as the total value of the regional M&A market is heterogeneous. The value of this indicator in the Central Federal District in 2013 was 49,594 million US dollars, in the Ural Federal District – 3,863 million US dollars, and in the North Caucasian Federal District – only 28 million US dollars. High integration activity in the Central Federal District is provided by the total value of the Moscow market of mergers and acquisitions. Low integration activity in the southern and North Caucasian federal districts is connected in first place with an almost
complete lack of integration activity in constituent entities such as Stavropol Krai, the Volgograd and Rostov oblasts, and the Republic of Ingushetia.

Research carried out by O.V. Kuznetsova shows that there are two reasons for low integration activity of economic entities in the North Caucasian Federal District. The first reason lies in the difficult socio-political situation and the current opinion concerning the specifics of doing business in these regions. The second reason consists in the initially (at the beginning of market reforms in Russia) low level of industrial development. Republics in the Soviet times were mainly agricultural, and, consequently, they had virtually no assets attractive for business [8].

Let us consider individual factors in relative structural shifts with the variable base of comparison of the indicator “Total value of the regional M&A market” in each Federal District for 2004–2013 (Tab. 2).

The North Caucasian Federal District was withdrawn from the Southern Federal District by the Presidential Decree dated January 19, 2010. Due to this fact and in order to ensure compatibility of the values and comparisons of the total value of the regional market in the Federal District the values of the total value of M&A market for the republics of Dagestan, Ingushetia, North Ossetia-Alania, Kabardino-Balkaria, Karachay-Cherkessia, Stavropol Krai and the Chechen Republic for 2003–2010 were extracted from the values of the total value of the market of mergers and acquisitions for the Southern Federal District and arranged in a separate group.

The analysis of the data in the table leads to the conclusion that despite the fact that the North Caucasian, Southern and Far Eastern federal districts are “outsiders” in the absolute value “Total value of the regional M&A market”, they have the highest growth according to this

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Minimum value $x_{min}$, mln US dollars</td>
<td>63 98 85 18 43 75 61 63</td>
</tr>
<tr>
<td>2. Maximum value $x_{max}$, mln US dollars</td>
<td>27651 71010.4 77154 42343.6 73619 68514 11811 12005</td>
</tr>
<tr>
<td>3. Average value $\bar{x}$, mln US dollars</td>
<td>1015.3 2098.9 1910.6 922.1 912.3 1268.9 1368.9 1320.5</td>
</tr>
<tr>
<td>4. Variation coefficient $\sigma$, %</td>
<td>343.1 426.48 347.9 383.23 354.87 311.5 399.2 398.78</td>
</tr>
<tr>
<td>5. Standard deviation $\sigma$, mln US dollars</td>
<td>3483.6 8951.6 6648.9 3534.2 3237.4 3952.7 5463.8 5265.9</td>
</tr>
<tr>
<td>6. Asymmetry $A$</td>
<td>7.84 7.78 7.91 7.86 6.93 6.01 5.60 5.72</td>
</tr>
<tr>
<td>7. Excess $E$</td>
<td>10.94 11.35 12.71 12.13 11.05 11.35 11.56 11.48</td>
</tr>
</tbody>
</table>

Source: author’s calculations using the data of the information-analytical agency “Mergers and acquisitions”.
indicator. The maximum relative structural shift in 2004—2013 with the variable base of comparison was observed in the Far Eastern Federal District in 2008 (56.6 p.p.).

If we examine the contribution of each federal district in Russia’s total number of merger and acquisition transactions in 2013, we see that the Central and Volga federal districts are leaders and the Southern and North Caucasian federal districts are outsiders. Among 18 subjects comprising the Central Federal District the largest number of concluded integration transactions belongs to Moscow (91.3% of the total number of M&A transactions in this district). Out of 11 regions comprising the Northwestern Federal District the maximum share of the number of M&A transactions belongs to Saint Petersburg (75.77%), the Novgorod (7.02%) and Pskov (6.38%) oblasts.

In order to study the mobility of structural changes of integration activity in regions of the federal districts we shall analyze structural changes in terms of the “number of merger and acquisition transactions”. The analysis of linear shift relative to structural shift with the constant base of comparison shows that structural changes in all federal districts of Russia in 2004—2013 are characterized as large structural shifts. The distribution of federal districts in 2013 by the value of linear structural shift is presented in Figure 1.

The analysis of its data reveals that, as in the case of the total value of the regional M&A market, the greatest structural changes of the quantitative volume of the market for corporate control are observed in the Southern and Far Eastern federal districts. This may be due to the fact that these federal districts have many production assets, both those under bankruptcy and due to be sold and those dynamically developing and attractive for investors. The smallest structural changes of the quantitative volume of the market of mergers and acquisitions are observed in the Ural and Northwestern federal districts.
In order to avoid the cancellation of changes in the weights of individual items opposite in the sign in the total volume, quadratic relative structural shifts in the structure of the number of M&A transactions and total value of M&A market at the federal level in 2013 to 2009 were calculated (Fig. 2).

The analysis of the figure shows that all federal districts of Russia reduced their integration activity as a result of the financial and economic crisis. The structure of the market of mergers and acquisitions in terms of “Total value of M&A market” has undergone more substantial changes than the structure of the market in terms of “Number of M&A transactions” in six out of eight federal districts.

The impact of macroeconomic factors on mergers and acquisitions was noted by many foreign researchers. For example, Wu Changqi, Xie Ningling [21] argue that mergers and acquisitions depend on the external environment, that is, on factors such as growth/crisis of the economy, level of competition, and political and economic changes. Some researchers emphasize the importance of noneconomic, namely political, legal, etc. factors (Liu Yan, Liu Ming [25]).

During the crisis Russian business structures have significantly reduced the scale of export expansion and focused on the domestic market to address the problems of debt and restructuring their assets. Residents has taken a wait-and-
see approach with regard to reducing or eliminating the gap between their price expectations and the expectations of sellers and therefore did not hurry to enter regional markets [10].

In order to support a hypothesis that there exists a significant divergence of mergers and acquisitions for corporate structures in Russian regions let us consider the dynamics of change in the coefficients of inequality of distribution of integration activity calculated in terms of “Total value of M&A market” for the quintile (20-percent) groups of regions for 2004–2013. The fifth quintile group (leading regions) included entities such as Moscow, the Moscow Oblast, Saint Petersburg, Yamalo-Nenets Autonomous Okrug, Republic of Tatarstan, etc.

The idea of the process of concentration of integration activity in the Russian Federation regions as a whole is given in Table 3. For the period 2003–2012 the share of the fourth quintile group was relatively constant. In this case, the proportion of the first, second and third quintile groups decreased from 5.71 to 5.46%, i.e. for the studied 10 years, it dropped in 1.28 times.

The least integration-active first quintile group of regions was characterized by the most significant drop from 1.08 to 0.62% (decline in 1.74 times). At the same time the share of the most integration-active fifth quintile group increased in 1.02 times.
Thus, these data show that compared to 2004, in 2013 the situation in the area of distribution of the integration activity in Russian regions has changed in terms of increasing the integration activity in the fifth quintile group and decreasing the M&A activity in the first quintile group.

Along with the indicator “the share of the quintile groups in the total value of the M&A market” for the analysis of concentration by groups of regions, it is advisable to use special coefficients which characterize the phenomenon. These include, for example, “concentration ratio” (Gini coefficient).

The basis for calculating the Gini coefficient is to build the Lorenz curve, characterizing the accumulation of the feature depending on the accumulation of elements in the group [22]. According to the approach of V.A. Litvinov, the Gini coefficient, determining the degree of deviation of the actual distribution of the integration activity from the line of their possible uniform distribution, fully characterizing the process of concentration of integration activities for groups of subjects of the Russian Federation, only indirectly reflects the actual concentration in the narrow sense of the word, i.e. the desire to “pull” the entire integration activity of economic entities in one region [9].

Taking into account the above, we propose to use the Herfindahl concentration ratio in the study of regional integration in the activity of business structures when analyzing the concentration:

$$K = \sum_{i=1}^{s} d_i^2,$$

where $d_i$ is the share of each group of regions in the total value of M&A.

This coefficient varies from 0 to 1. Unlike the Gini index, the Herfindahl coefficient is an indicator of “direct action” and indifferent to the line of a theoretically possible uniform distribution [20]. In other words, the Herfindahl coefficient takes the unequal distribution of integration activity as an axiom, and its
changes reflect changes in the proportions between the groups, i.e., in the ratios of proportions of selected groups of regions in the total cost volume of the market of mergers and acquisitions.

Throughout the period 2004–2013, the Gini coefficient showed high values, indicating the uneven distribution of the integration activity in Russian regions (Fig. 3).

The highest value of the Gini coefficient is in 2007 ($G_{2007} = 0.92$), the lowest — in 2011 ($G_{2011} = 0.74$). During 2004–2013, the value of the Herfindahl coefficient did not fall below $K_{2005} = 0.76$, indicating a high concentration of the integration activity of Russian business structures. In addition, in 2013 there was an increase in the concentration of the integration activity by 1.92% compared to 2012.

The Gini index and the Herfindahl coefficient, describing the focus of the integration activity of economic entities in subjects of the Russian Federation, indirectly reflect the overall measure of differentiation M&A activity in the Russian regions. However, one should not confuse concentration as the concentration of anything with differentiation as a distinction (difference) between parts of the whole. Under the differentiation we mean mainly the difference of a varying characteristic (the volume of the total value of the regional M&A market) as the weighted values in the extreme groups. Consequently, the Gini index and the Herfindahl coefficient can not be used directly for characterizing the differentiation of integration activity.

![Figure 3. Evolution of the values of the Gini coefficient and the Herfindahl coefficient for the integration activity of Russian regions in 2004–2013](source)

Source: author’s calculations according to the information-analytical agency “Mergers and acquisitions”.

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and, therefore, it is necessary in its study to apply special indicators, such as quantile differentiation factors.

The decile differentiation coefficient is the ratio of the total regional value of the market of mergers and acquisitions, above and below which there are 10% of the most and the least integration-active regions of Russia [14, 15]. The result is that the decile differentiation coefficient, equal to the ratio of the 9th and the 1st decile in 2013 increased by 1.16% compared to 2012 and amounted to \( D_{2013} = 174 \), i.e., the minimum cost value of the market for corporate control of 10% of the most integration-active agents exceeds the maximum total value of the M&A market of the least integration-active regions of the Russian Federation in 174 times.

Thus, the economy of Russia is characterized by deformed spatial structure of the integration activity of business structures in the regions. Existing state and regional policies for the development of integration activities do not have a sufficient influence on the smoothing of imbalances in the distribution of areas of implementation of integration projects. All this indicates the need to adjust the state policy on increasing integration activity of Russian business structures in the regions of the Russian Federation, which should be based on a reasonable approach to multidimensional ranking of Russian regions by the level of integration activity.

**Econometric approach to the measurement of regional integration activity**

The historically formed differences in socio-economic development of constituent entities of the Russian Federation have a major impact on the structure and efficiency of the market for corporate control in Russian regions. In particular, the modern view on the problem of development of ownership and control in transition economy of Russian regions is presented in the proceedings of the Institute for the Economy in Transition and proceedings of the Institute of Socio-Economic Development of Territories of RAS. The research on the features of development and the development of models for regional economic systems, taking into account the ongoing M&A processes are described in the works of N.I. Kalyuzhnova, G.V. Gutman, A.A. Miroedov, S.V. Fedin. Several of the first studies of the relationship between integration processes of the Russian business structures and drivers of development of Russian regions are presented in the works of O.V. Tyutyk.

However, a characteristic feature of research is the lack of works devoted to assessing the influence of integration processes on the economies of regions and the lack of classification of subjects of the Russian Federation by level of integration activity. At that, mathematical-statistical methods are a necessary tool for obtaining deeper and more complete knowledge.
about the mechanism of the studied integration processes in the regional context. In this regard, the work has taken one of the first attempts to formulate a methodology for multidimensional ranking of Russian regions by level of M&A activity based on the use of econometric approach that makes it possible to take into account different components of the integration activity of Russian business structures.

On the basis of significant domestic and foreign experience in assessing the development of territories, the work proposes an econometric approach for estimating regional integration activity, which helps not only estimate the value of the integration potential of the region, but also identify opportunities and reserves for regional economic growth, determine directions of the state policy in the field of promoting the integration development of business structures in Russia’s regions.

The central place in the proposed approach belongs to the development of a system of indicators: defining the structure and content, identifying the relationships between them and endowing their set with systemic nature [4]. Based on the analysis of Russian and foreign experience, taking into account the above specifics of distribution of integration processes on the territory of Russia, as well as specifics of formation and implementation of integration policy by Russian constituent entities subjects of the Russian Federation, a system of indicators of regional integration activity was proposed (Fig. 4).

This system is adapted to the existing and available statistical information of Rosstat and informational and analytical agency “Mergers and acquisitions” and includes 38 indicators, divided into 5 functional blocks:

1) market for corporate control (6 variables);
2) mesoeconomic indicators (10 variables);
3) finances of organizations (11 variables);
4) investments (8 variables);
5) economic crimes and offences (3 variables).

According to the works of S.A. Ayvazyan, an integral indicator of the feature under consideration is a particular kind of convolution of values of the more particular features and criteria that describe integration activity in detail [1, 19]. In the framework of the ongoing research into integration activity of business structures in the regions of Russia we chose the objectivist approach, which is based on structural-functionalist type of paradigms. Under this approach, researcher’s interests are focused on analyzing and assessing the statistical indicators characterizing the whole conglomerates of the property under consideration.

The methodology for developing the integral indicator in the framework of the objectivist approach is a multistep procedure based on the convolution of statistically recorded indicators and on some methods for the multicriteria ranking
Figure 4. System of statistical indicators of integration activity in the region of the Russian Federation

**Integral indicator of regional integration activity**

**Integral characteristic of the highest (1st) level**

**Market of corporate control**

1. $x_1$ – total value of the regional M&A market, mln rub.
2. $x_2$ – number of merger and acquisition transactions, units
3. $x_3$ – number of privatized organizations, units
4. $x_4$ – money received from privatization and directed to the regional budget, million rub.
5. $x_5$ – number of OJSC created after reconstruction of state and municipal unitary enterprises, units
6. $x_6$ – amount of the charter capital of OJSC created after reconstruction of state and municipal unitary enterprises, mln rub.

**Mesoeconomic indicators**

1. $x_7$ – GRP, mln rub.
2. $x_8$ – local budget revenues, mln rub.
3. $x_9$ – local budget expenditures, mln rub.
4. $x_{10}$ – tax receipts in the budget of an RF subject, mln rub.
5. $x_{11}$ – employment level, %
6. $x_{12}$ – unemployment level, %
7. $x_{13}$ – average per capita incomes thousand rub.
8. $x_{14}$ – fixed assets depreciation, %
9. $x_{15}$ – number of enterprises with participation of foreign capital, units

**Finances of organizations**

1. $x_{16}$ – accounts payable, mln rub.
2. $x_{17}$ – accounts receivable, mln rub.
3. $x_{18}$ – credit indebtedness, mln rub.
4. $x_{19}$ – amount of profit of organizations, mln rub.
5. $x_{20}$ – fixed assets depreciation, %
6. $x_{21}$ – credit indebtedness, mln rub.

**Investment climate**

1. $x_{22}$ – investments in fixed assets, mln rub.
2. $x_{23}$ – index of physical volume of investments in fixed assets, %
3. $x_{24}$ – number of criminal cases related to wrongful acts concerning infringement of economic foundations of the state (raiding), units
4. $x_{25}$ – value of conflict assets, mln rub.
5. $x_{26}$ – number of economic crimes and offences, units

**Source:** author’s work.
of objects. In particular, the shares of initial indicators in the integral indicators are selected so that the value of the integral indicator could be used for the most accurate restoration of the values of all base indicators in the a priori set [7].

The work has considered only 61 Russian regions due to the fact that the completed mergers and acquisitions were registered only in these regions of the Russian Federation in 2003–2013. The aggregation of indicators characterizing the integrative activity of business structures in the Russian regions in 2013 was carried out in a time when the eigenvalue of the first main component exceeds 55% of the sum of all eigenvalues of the principal components [2]. For this purpose, an integrated indicator of "regional integration" was found for the standardized values of specific indicators.

According to Table 4 the individual criteria within the block “Meso-economic indicators” have the greatest weight. In particular, the indicator “Tax receipts in the budget of a constituent entity of the Russian Federation” has the maximum weight $\omega_{10} = 0.0807$, this can be explained by the fact that the main taxpayers in Russia’s constituent entities are represented by integrated business structures that affect the development and integration activities in the regions in general.

Integrated indicators were used to rank the Russian Federation subjects. As a result, it has been found out that regions with high integration activity include five subjects, regions with the median integration activity – 30 subjects, regions with low integration activity – 26

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Name of indicator</th>
<th>Integral feature</th>
<th>Weight coefficient</th>
</tr>
</thead>
<tbody>
<tr>
<td>$x_2$</td>
<td>Number of M&amp;A transactions</td>
<td>Market of corporate control</td>
<td>0.0735</td>
</tr>
<tr>
<td>$x_3$</td>
<td>Amount of the charter capital of JSC that were established as a result of transformation of state and municipal unitary enterprises</td>
<td>Mesoeconomic indicators</td>
<td>0.0735</td>
</tr>
<tr>
<td>$x_4$</td>
<td>Gross regional product</td>
<td>Finances of organizations</td>
<td>0.0779</td>
</tr>
<tr>
<td>$x_{10}$</td>
<td>Tax revenues in the budget of a constituent entity of the Russian Federation</td>
<td>Investment climate</td>
<td>0.0802</td>
</tr>
<tr>
<td>$x_{19}$</td>
<td>Amount of profit of organizations</td>
<td></td>
<td>0.0786</td>
</tr>
<tr>
<td>$x_{21}$</td>
<td>Balanced financial result</td>
<td></td>
<td>0.0781</td>
</tr>
<tr>
<td>$x_{22}$</td>
<td>Investments abroad incurred</td>
<td></td>
<td>0.0742</td>
</tr>
<tr>
<td>$x_{24}$</td>
<td>Direct investments abroad</td>
<td></td>
<td>0.0709</td>
</tr>
<tr>
<td>$x_{26}$</td>
<td>Other investments abroad</td>
<td></td>
<td>0.0738</td>
</tr>
<tr>
<td>$x_{28}$</td>
<td>Value of disputed assets</td>
<td></td>
<td>0.0618</td>
</tr>
<tr>
<td>$x_{26}$</td>
<td>Number of criminal cases related to illegal acts concerning infringement on the economic foundations of the state (raiding)</td>
<td>Economic crimes and offences</td>
<td>0.0618</td>
</tr>
</tbody>
</table>

Source: author’s developments.
subjects. The results of the generalized ranking assessment of the level of regional integration activity are presented in Table 5.

For instance, in 2013 the number of mergers and acquisitions in regions with high regional integration activity was 83.35% of Russia’s total number of M&A transactions, and the total value of the market was 87.12% of the total Russian market volume of mergers and acquisitions. It is noteworthy that this group did not include any of the subjects from the Volga Federal District, which is among the most economically developed regions of Russia and includes several cities with a million-plus population.

The majority of subjects within the Siberian Federal District are in the group with the median level of regional integration activity, where quite a few transactions are caused by processes occurring in the agricultural sector. First, the Siberian Federal District provides favorable ground for Russian agricultural companies to enter the most attractive Chinese market. Second, there are several strong players in Siberia, for example “Khleb Altaya”, “Mel’nik”, “OGO” and others.

Significant differences in the level of development of integration activity of Russia’s regions depend on the current situation, the impact of which on the market of mergers and acquisitions will be offset in the medium term; they also depend on a situation in the long run. The opportunistic factor can be found in the presence of reserves of production capacities. This can provide an opportunity to increase the output in many types of economic activities only as a result of increasing demand, without any new construction, and reconstruction, and, as a consequence, it can give impetus to the revitalization of integration activity in the medium term.

Table 5. Results of the generalized ranking assessment of the level of regional integration activity of constituent entities of the Russian Federation, 2013

<table>
<thead>
<tr>
<th>RF constituent entity</th>
<th>Level of regional integration activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Moscow, Moscow Oblast, Saint Petersburg, Tyumen Oblast, Khanty-Mansi Autonomous Okrug (Yugra)</td>
<td>High</td>
</tr>
</tbody>
</table>

Source: author’s developments.
Factors of a long-term nature can include the sectoral structure of production. In the regions whose economies are dominated by extractive industries, financial resources are invested in capital-intensive long-term integration projects. Investments in infrastructure are necessary for creating conditions for economic growth; at that, direct contribution from investment in the short term may not give a significant increase in value added.

In these circumstances, one of the most important conditions for solving the tasks at hand is to consolidate limited resources through the development of active interaction between the authorities and business structures. Partnership cooperation is characterized by coherence and presence of a certain balance of interests of the authorities and business structures, regulation of their rights, duties, cross risk-sharing, and solidarity [17].

In this context, of great interest for regional comparisons is the comparison of regional integration activity in 2013 to regional integration activities in 2008, due to the fact that in 2013 compared to 2008 in the technical and legal aspect of executing mergers and acquisitions of business structures it is possible to identify the following trends:

- transactions are made in a much shorter period of time than previously;
- transactions of Russian holdings become less formal and often more simple in structure.

The maximum contribution to the value of the integral indicator of regional integration activity in 2008 is made by the indicators within the “financial institutions” block. In particular, the indicator “Accounts receivable” has a maximum weight $\omega_{18} = 0.0824$, the indicator “Amount of profit of organizations” $- \omega_{19} = 0.0818$, the indicator “Net financial result” $- \omega_{21} = 0.0818$. This is due to the fact that 2008 accounted for the peak in the number of mergers and acquisitions and focused on the stability of the financial situation of the target company.

After the integral indicator of regional integration activity in 2008 was built, it has been found that regions with high integration activity comprise four subjects, regions with median integration activity — 38 subjects, regions with low integration activity — 19 subjects. It should be noted that in 2008, 62.30% of the regions had median integration activity. The regions leading in 2008 have retained their positions in 2013 (Moscow, Moscow Oblast, Tyumen Oblast, Khanty-Mansi Autonomous Okrug).

Thus, spatial integration development trends proved quite stable in relation to external factors; the financial and economic crisis and post-crisis economic recovery have not changed significantly the spatial proportions of development of M&A activity, despite the fact that the rate of decline in production during the crisis and post-crisis recovery is very
different in constituent entities of the Russian Federation.

Conclusions

The analysis described in the paper can serve as a basis for selecting the regions that require state support in order to enhance integration activity within minimum time and with maximum efficiency. Reduction of differences in the level of economic development of Russia’s regions helps solve important tasks such as preservation of a single economic space of Russia, development of interregional economic integration, and formation of national and regional markets.

Comprehensive assessment of the evolution of integration activity of constituent entities of the Russian Federation can be the basis for the development of federal target programs to equalize economic development of the regions within the integration development, to create a favorable environment for business development and improvement of investment climate and to enhance the efficiency of providing state support to Russian Federation regions.

One of the main areas that could promote integration activity of business structures in the regions of Russia and enhance the efficiency of integration of business entities are as follows:

• improving the investment climate and development of competition in Russia’s regions;

• introducing rational forms of participation of Russian business structures in the implementation of industrial policy priorities at both regional and federal levels;

• elaborating regional development policies for constituent entities of the Russian Federation, taking into account the specifics of integration processes in business structures within regions (there should be a clear relationship between strategic development plans for regions and consolidated development plans for the enterprises of integrated structures);

• improving the ways of participation of regional authorities in the activities of integrated structures when implementing regional projections of investment strategies;

• introducing the so-called individual support of integration projects, when representatives of regional administrations take active part in resolving various administrative issues in the implementation of integration projects for business entities.

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